



## Transport climate action: boosting business and clean air

Capacity building workshop on  
planning and accessing finance

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**Day 1 – Transport Climate Action Planning**

**Thursday 26 March 2026**



# Welcome



**Dr. Emmanuel Onwodi**  
**Project Lead**  
Escher Silverman Global Ltd.



# Agenda

Time	Presentation
9:00 - 9:45	Arrival and Registration
<b>OPEN PLENARY SESSION</b>	
9.45 - 10:00	National Anthem
10:00 - 10:30	Welcome <i>Dr Emmanuel Onwodi, Project Lead - Escher Silverman Global Ltd</i> Participant Introductions
10:30 – 10:45	Workshop programme <i>Dr Gary Haq, Stockholm Environment Institute, University of York</i>
<b>Setting the Scene: Nigeria's Climate and Clean Air Landscape</b>	
10:45 -11.30	Climate and Transport Policy in Nigeria <i>Bernard Obika, CEG</i> Q&A
11:30 -12:00	<b>TEA BREAK</b>
<b>Foundations of Transport Climate Action Planning</b>	
12:30 - 13:30	Core components of Climate Action Planning <i>Dr Gary Haq, Stockholm Environment Institute, University of York</i> Q&A
13:30 - 14:30	Lunch Break
<b>INTERACTIVE SESSION</b>	
<b>Interactive Session 1</b>	
14:30 – 15:30	Technical and Data Challenges <i>Dr Bernard Obika,CEG, Jennifer Aghaji, University of York</i>
<b>Interactive Session 2</b>	
15:30 – 16:30	Identifying Mitigation Pathways <i>Dr Gori Olusina Daniel and Kazeem Sanusi AP3, Ruth Ibiyedi Dada, ESG</i>
16:30 – 16:45	Feedback - Menti.com
16;45 – 17:00	Plans for Day 2 and Departure

# Private Sector Transport Climate and Clean Action in Nigeria Project



**Dr Gary Haq**

**Consortium Lead**

Stockholm Environment Institute,  
University of York



# The Challenge



# Climate Risks for Transport Businesses

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## Heat

Higher fuel and cooling costs  
Road surfaces can soften



## Flooding and Heavy Rain

Disruptions and delays  
Damage to roads and facilities



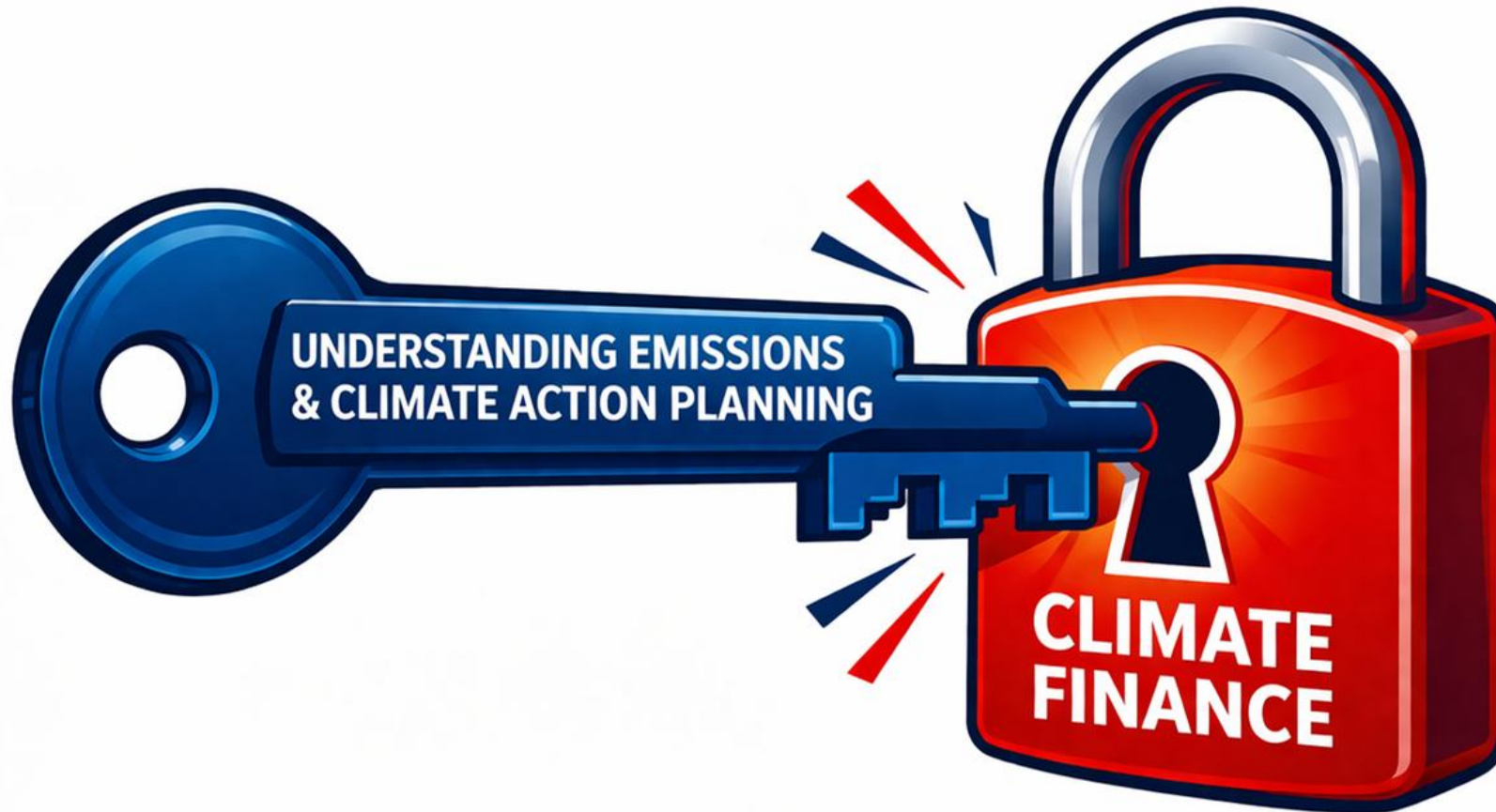
## Storms and Extreme Weather

Service interruptions  
Infrastructure damage

**Climate risks increase costs, delays and operational disruption**

# Unlocking Climate Finance

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**Robust emissions data and clear climate action plans  
are essential for unlocking climate finance**

# Closing the Gap

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The UKPACT project on Transport Climate Action aims to close the gap on meet some of the challenges.

In 2026, we will be hosting several capacity building activities to support private sector companies in take climate action in their transport operations.

We will provide:

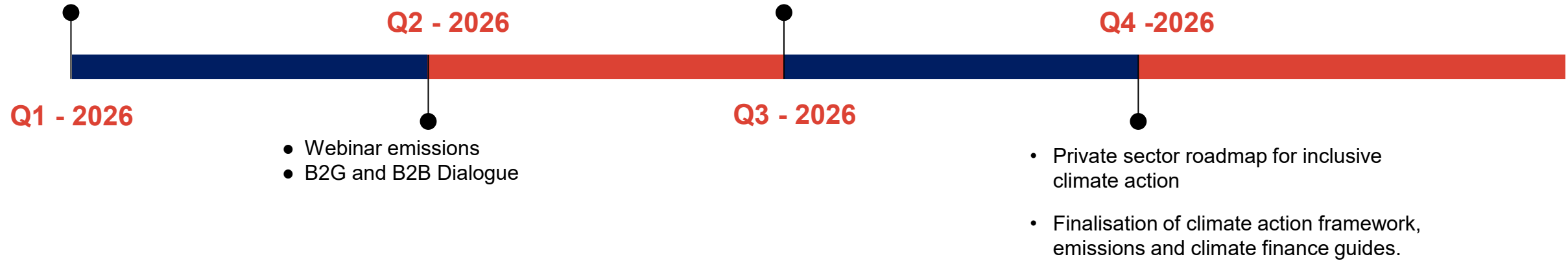
- Hands on training
- Methods to assess air pollutant and greenhouse gas emissions
- Support business and government partnerships for better climate governance and access to climate finance

**Empowering  
private sector  
leaders to provide  
leadership on  
cleaner, low-  
emission, climate-  
resilient transport.**

# Looking Ahead

- **March:** A webinar will be held on the 5th to further engage the private sector. Capacity-building workshops on climate action and climate finance in Abuja and Enugu (23rd – 27th).

- Climate aligned - planning for the transport sector



# Progress to Date

## 01 Understanding

- ❑ **Situational Analysis** to understand the policy context in Nigeria was completed.
- ❑ **Analysis of stakeholders** to understand the key players in the sector has been started.
- ❑ **Assessment of stakeholder priorities** to determine capacity needs and interest is in progress.



## 02 Engagement

- ❑ **Engagement workshops in Abuja and Enugu** to introduce the project and raise awareness of climate action were held in December 2025.



## 03 Capacity Building

- ❑ **Webinar** will be held on **5 March 2026** to further engage the private sector.
- ❑ **Capacity building workshops** will be held in Abuja and Enugu on climate action and climate finance **23-27 March**.



## 04 Partnerships

- ❑ **Discussions have been held** with key potential partners who support is needed to achieve the project outcomes.

These include:

- National Council on Climate Change
- Federal Ministry of Environment
- Development Bank of Nigeria
- Nigerian Economic Summit Group
- LAMATA
- National Association of Road Transport Owners
- Dangote Cement Plc
- Chartered Institute of Logistics and Transport
- Federal Road Maintenance Agency (FERMA) Sustainability Unit
- Office of the Senior Special Adviser on Climate Finance and stakeholder engagements
- Nigerian Institute of Transport Technology

# Aim of the First Day

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## Focus on transport climate action planning

### Aim is to:

- build foundational understanding of transport climate action planning
- identify technical, data and institutional challenges faced by private sector and governance actors in Nigeria.

**Improve  
understanding and  
skills for transport  
climate action  
planning**

# Climate and Transport Policy in Nigeria

Moving from Ambition to Adoption  
through UK PACT



**Dr Bernard Obika**  
**Managing Director**  
CEG Ltd



# Why Transport Matters in Nigeria



**18%**

of the national GHG emissions is generated from the sector and is the third-largest emitting sector



**69%**

of Nigeria's total fossil fuel in 2020 is consumed by the sector.



**90%**

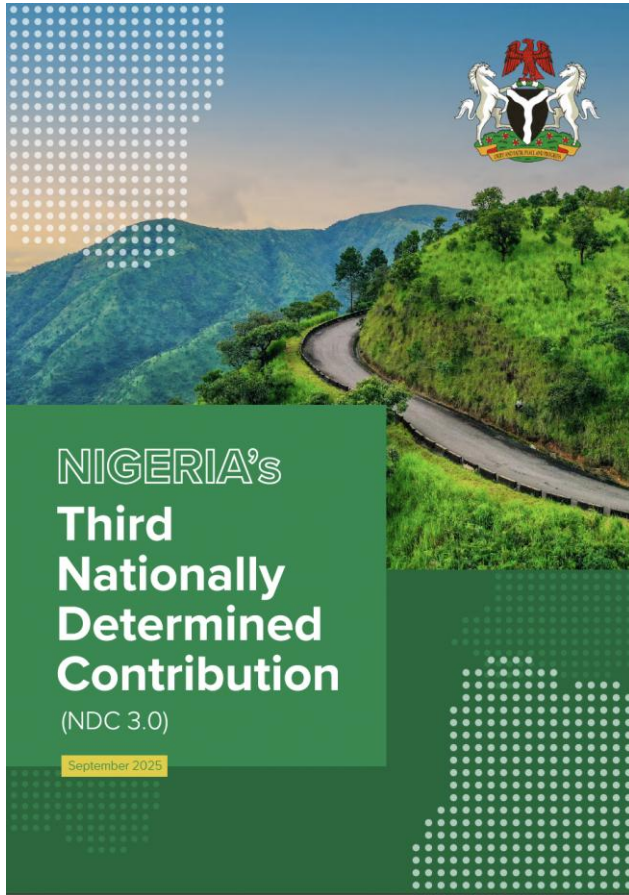
Road transport dominates

**66%**

Passenger mobility is driven by private cars



# Policy Direction for Transport Decarbonisation (NDC 3.0)



01

**Shift to cleaner fuels:** Replace diesel with cleaner options, with 50% of locomotives using CNG by 2035

02

**Accelerate vehicle transition:**

- 30% of vehicles (cars, HDVs, LDVs) to be electric
- 20% of vehicles to run on CNG

03

**Improve vehicle standards:** Achieve 100% adoption of EURO IV emission standards by 2030

04

**Expand public transport:**

- Increase BRT to 22% of total passenger travel
- Scale metro systems in Abuja and Lagos

05

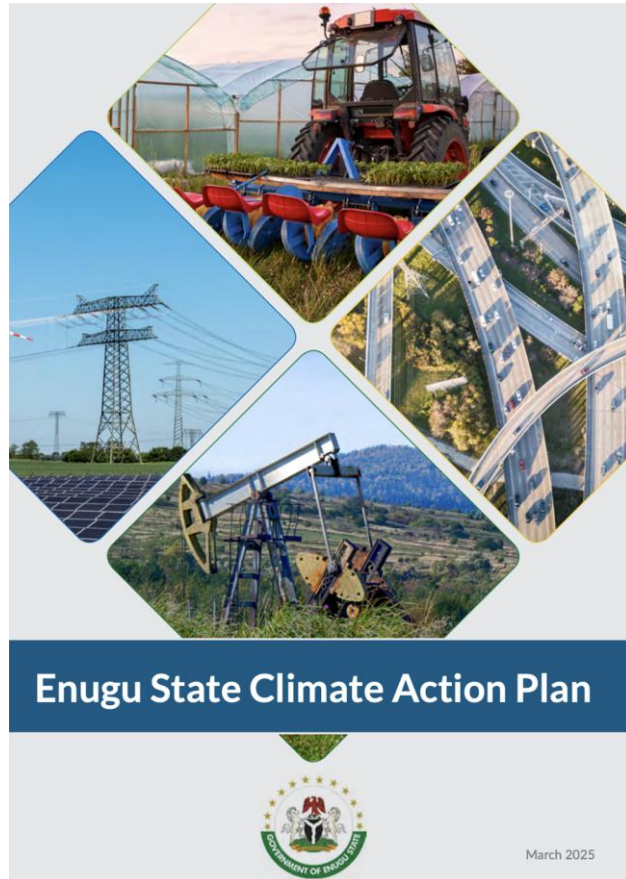
**Decarbonise aviation:** Introduce lower-carbon and sustainable aviation fuels to replace jet fuel

**44.3 Mt CO<sub>2</sub>e**

*Sectoral mitigation potential*

*The policy direction is clear and quantified; the next step is delivery at scale.*

# Enugu State Policy Direction for Transport Decarbonisation



## Goal 1: Reduce GHG

**Shift to cleaner fuels:** Replace diesel with cleaner options, with 50% of locomotives using CNG by 2035

*ESCAP Strategic Priorities*

***Sustainable Transportation:***  
*Investing in electric and CNG vehicle infrastructure, public transit, and non-motorised transport options.*

03

**Improve vehicle standards:** Achieve 100% adoption of EURO IV emission standards by 2030

04

**Expand public transport:**

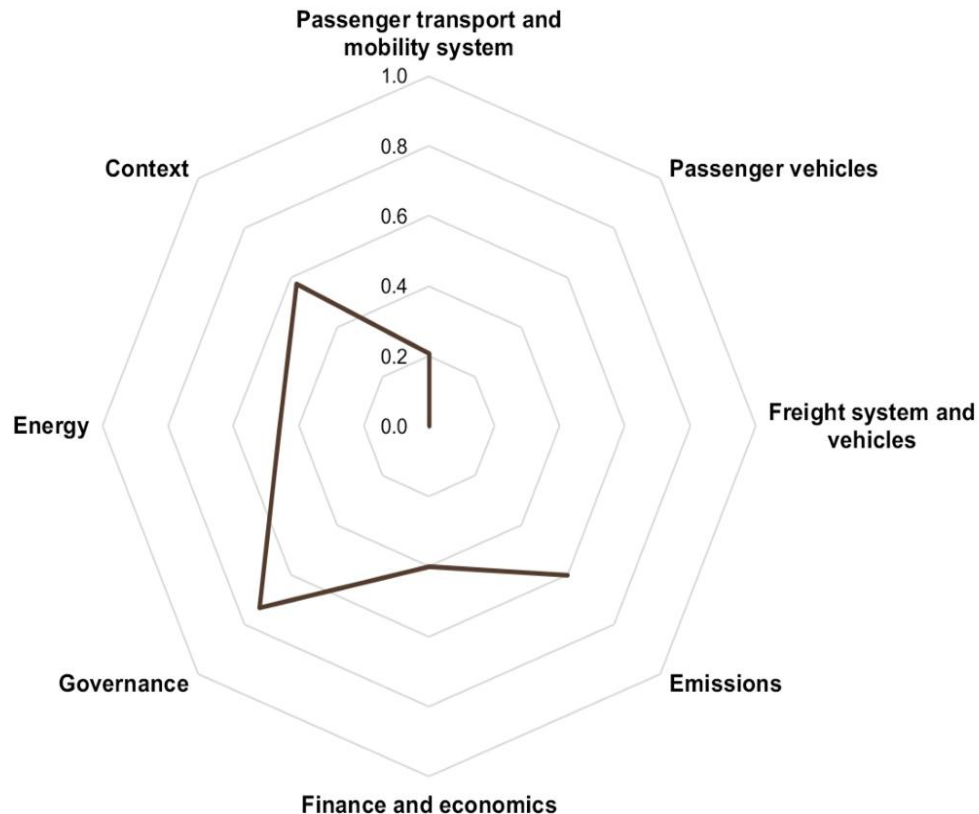
- Increase BRT to 22% of total passenger travel
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05

**Decarbonise aviation:** Introduce lower-carbon and sustainable aviation fuels to replace jet fuel

# Transport Decarbonisation Performance

Nigeria's transport sector was assessed under the Transport Decarbonisation Index (TDI) as part of the High Volume Transport (HVT) Applied Research Programme, supported by UK Aid.



Nigeria performed relatively well on **governance**, particularly in vehicle emission standards and clear fuel regulations



However, the country scored **lower on implementation outcomes**, notably in: emissions reduction, access to climate finance, quality and coverage of public mobility systems

**Key gaps identified include:**

- underinvestment in public transport
- limited walkability and non-motorised infrastructure
- slow progress on fleet electrification

# Strong Policy, Limited Scale

EV adoption gained momentum between 2020–2022 (moving from 4.2% to 7.1%), but has not translated into large-scale adoption afterward.



*As of early 2025, Nigeria has less than 20,000 EVs on its roads, representing less than 1% of the total vehicle fleet.*

## Why Scale is Not Happening

- Policy shift toward CNG slowed EV momentum
- Limited infrastructure (charging, grid)
- High upfront costs & limited finance
- Weak market confidence



# The Real Constraint – Adoption at Scale

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Transition depends on private sectors:

## Fleet Operators

- *Need to invest in zero emission vehicles*
- *Upgrade fleet management systems*

## Manufacturers

- *Need to invest in local production of EVs and components*
- *Build assembly capacity and supply chains*

## Logistics Companies

- *Need to invest in efficient routing, cleaner trucks, and digital systems*
- *Shift toward low-emission logistics models*

## Service Providers

- *Need to invest in charging infrastructure, refuelling systems, and technical skills*
- *Develop maintenance ecosystems for new technologies*
- *Transit-orientated development/urban planning*

# Why Adoption is Slow (Key Barriers)

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## Finance

- ❑ Limited access to affordable transition finance
- ❑ High cost of capital, unaffordable fleet upgrades

## Enforcement Gap

- ❑ Emission standards exist but enforcement is weak (limited inspection facilities, old vehicle imports)
- ❑ Uncertainty around standards and incentives

## Business Models

- ❑ Lack of bankable, scalable models
- ❑ Limited risk-sharing mechanisms

## Weak Coordination

- Fragmentation across policy, finance, and industry
- Weak public-private alignment

# How the UK PACT Project Addresses the Barriers

Implementation Gap	Barrier	UKPACT Project Response
Capacity & Knowledge Gaps	<ul style="list-style-type: none"> <li>Limited technical understanding of low-carbon solutions</li> <li>Weak capacity to design and implement projects</li> </ul>	<ul style="list-style-type: none"> <li>Stakeholder priority assessment to identify knowledge gaps</li> <li>Sector-specific training manuals and capacity-building workshops</li> <li>Peer learning forums and business-to-business exchanges</li> </ul>
Lack of Bankable Project	<ul style="list-style-type: none"> <li>Projects are not investment-ready</li> <li>Weak financial structuring</li> </ul>	<ul style="list-style-type: none"> <li>Training on developing bankable climate projects</li> <li>Guide for Developing Climate-Aligned Transport Projects</li> <li>Carbon market participation tools and templates</li> </ul>
Limited Access to Climate Finance	<ul style="list-style-type: none"> <li>Poor understanding of financing pathways</li> <li>Low participation in carbon markets</li> </ul>	<ul style="list-style-type: none"> <li>Climate finance &amp; carbon market tools and templates</li> <li>Support for developing finance-ready pipelines</li> </ul>
Weak Policy–Market Alignment	<ul style="list-style-type: none"> <li>Disconnect between policy, financiers, and private sector</li> <li>Regulatory uncertainty</li> </ul>	<ul style="list-style-type: none"> <li>Structured B2G dialogues (transaction-enabling platforms)</li> <li>Guidance for compliance with climate and transport regulations</li> </ul>
Lack of Coordinated Action	<ul style="list-style-type: none"> <li>Fragmented approach across actors</li> <li>No clear transition roadmap at firm level</li> </ul>	<ul style="list-style-type: none"> <li>Development of Climate Action Plans covering:               <ul style="list-style-type: none"> <li>Emissions reduction</li> <li>Climate finance</li> <li>Policy alignment</li> <li>GEDSI integration</li> </ul> </li> </ul>

# Foundations of Climate Action Planning for Transport



**Dr Gary Haq**

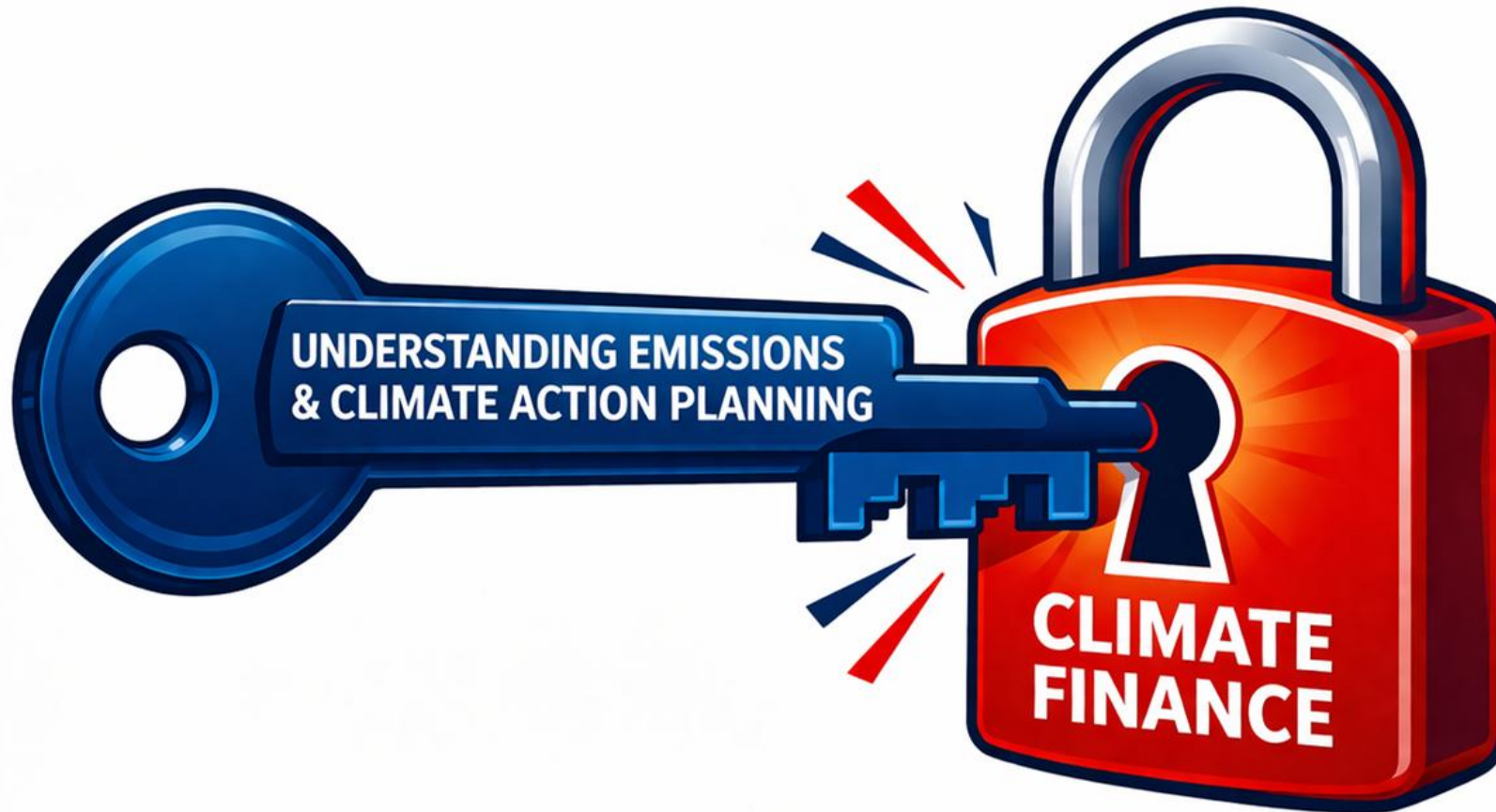
**Consortium Lead**

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# Unlocking Climate Finance

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**Robust emissions data and clear climate action plans  
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# What is Climate Action Planning?

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A structured business process that enables transport companies to:

- measure and manage emissions
- set targets and priorities
- identify cost-effective actions
- develop implementation and investment strategies

**Climate Action planning is a business tool to reduce costs, improve efficiency, and unlock climate finance**

# Why Business should be interested?

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- Fuel use is one of your biggest costs
- Inefficiency means lost money
- Measuring emissions helps you identify savings
- Improving efficiency reduces costs and risk
- Climate action improves access to finance

**Climate action  
is not just  
environmental -  
it is a business  
strategy**

# Climate Risks for Transport Businesses

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## Heat

Higher fuel and cooling costs  
Road surfaces can soften



## Flooding and Heavy Rain

Disruptions and delays  
Damage to roads and facilities

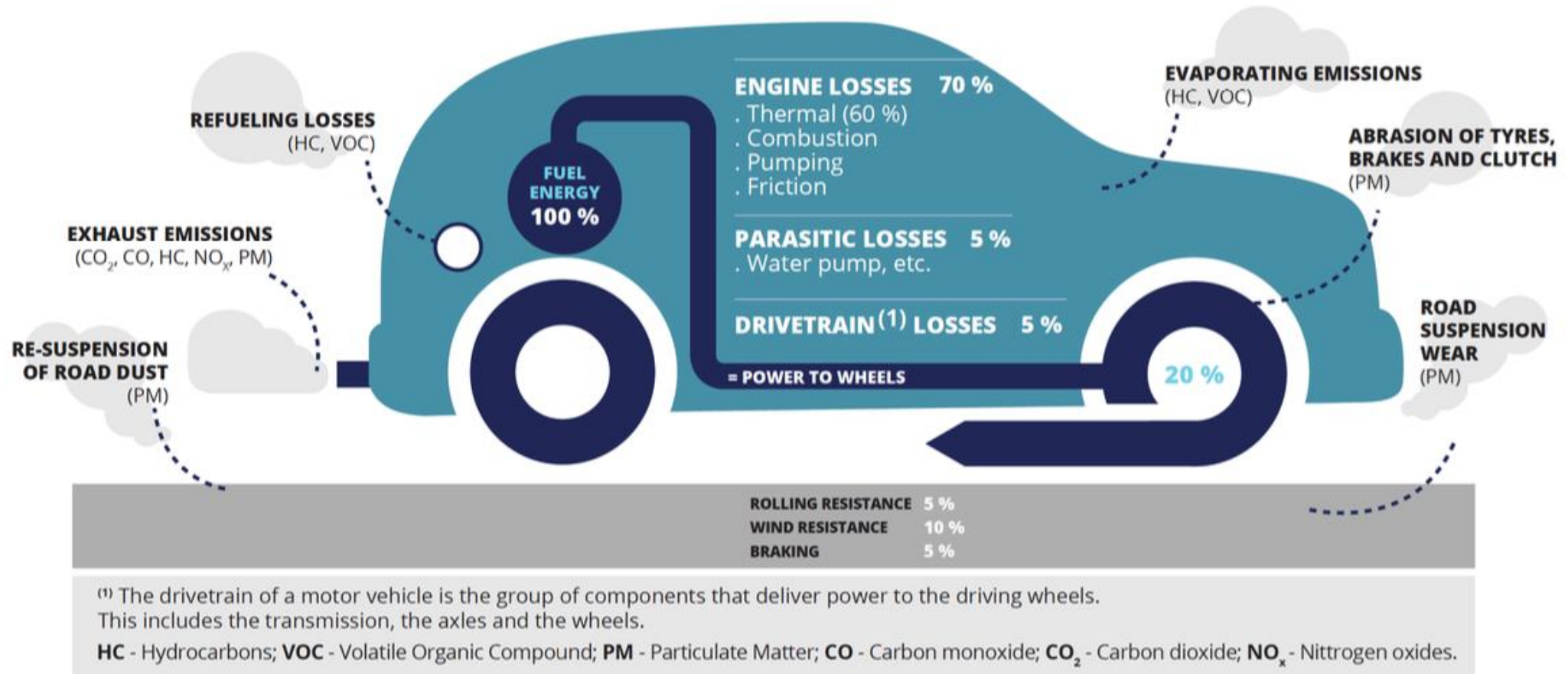


## Storms and Extreme Weather

Service interruptions  
Infrastructure damage

**Climate risks increase costs, delays and operational disruption**

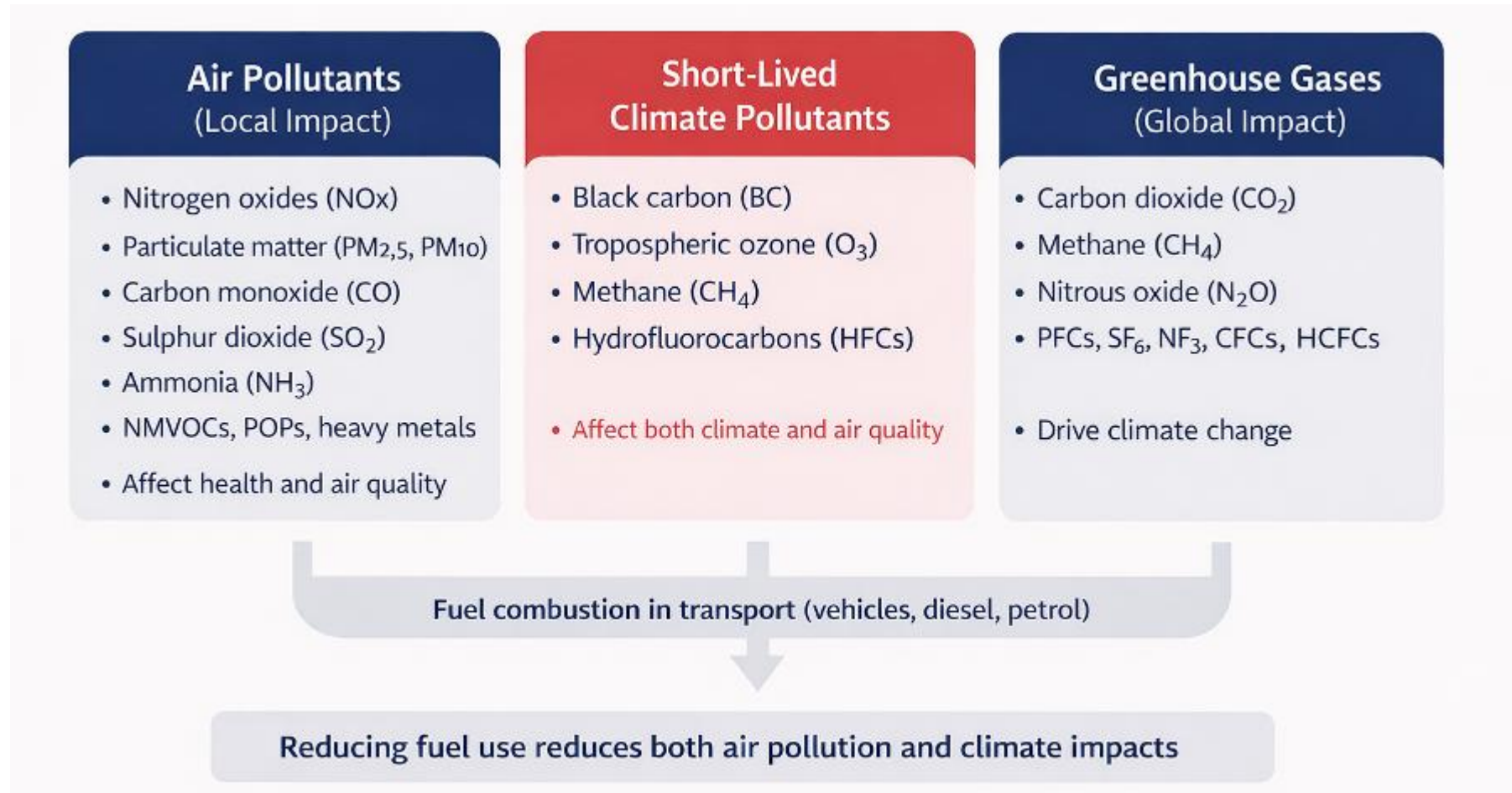
# Vehicle Emissions



Source: EEA (2016)

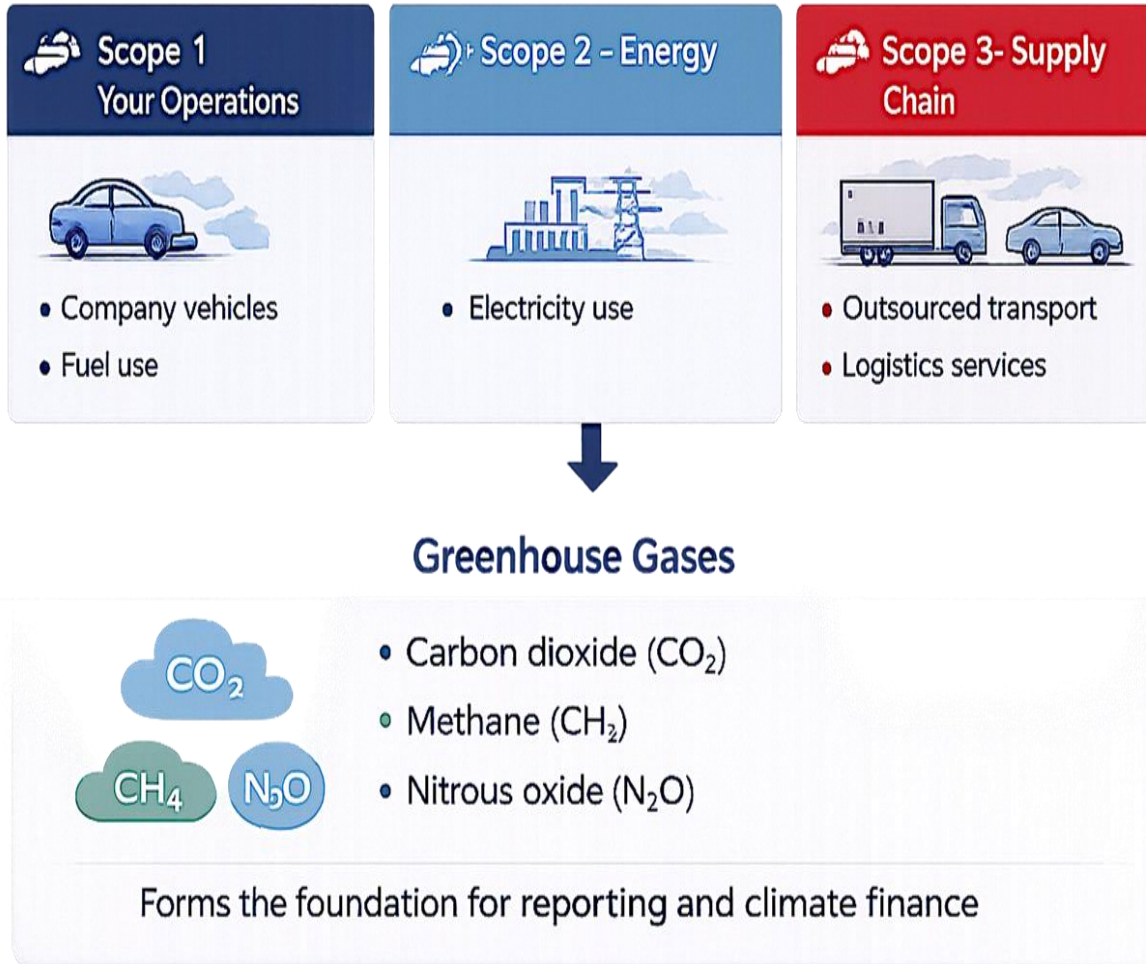
**Illustrative example based on a typical vehicle — the same principles apply to vans, trucks and buses, with differences in scale and operation.**

# Transport Emissions – one source, two impacts



**Improving fuel efficiency reduces costs, emission, and health impacts**

# Understanding greenhouse gas emissions



The **Greenhouse Gas Protocol** defines the Scope 1, Scope 2, and Scope 3 framework, which companies often use to categorise emissions in their accounting.

- **Scope 1** emissions refer to **direct emissions** from sources owned or controlled by the company, such as fuel combustion in company-operated vehicles.
- **Scope 2** emissions refer to **indirect emissions** associated with purchased electricity, such as electricity used in depots, warehouses, or offices.
- **Scope 3** emissions include emissions that occur **across the broader value chain**, including subcontracted transport services, fuel production, and upstream supply chain activities.

# Understanding Greenhouse Gas Emissions

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- Measured using Scope 1, Scope 2, Scope 3
- Focus on carbon dioxide (CO<sub>2</sub>), methane (CH<sub>4</sub>), nitrous oxide (N<sub>2</sub>O)
- Based on fuel use, electricity use, and transport activity
- Forms the foundation for reporting and climate finance

## Greenhouse Gases

## Extending to Air Pollution

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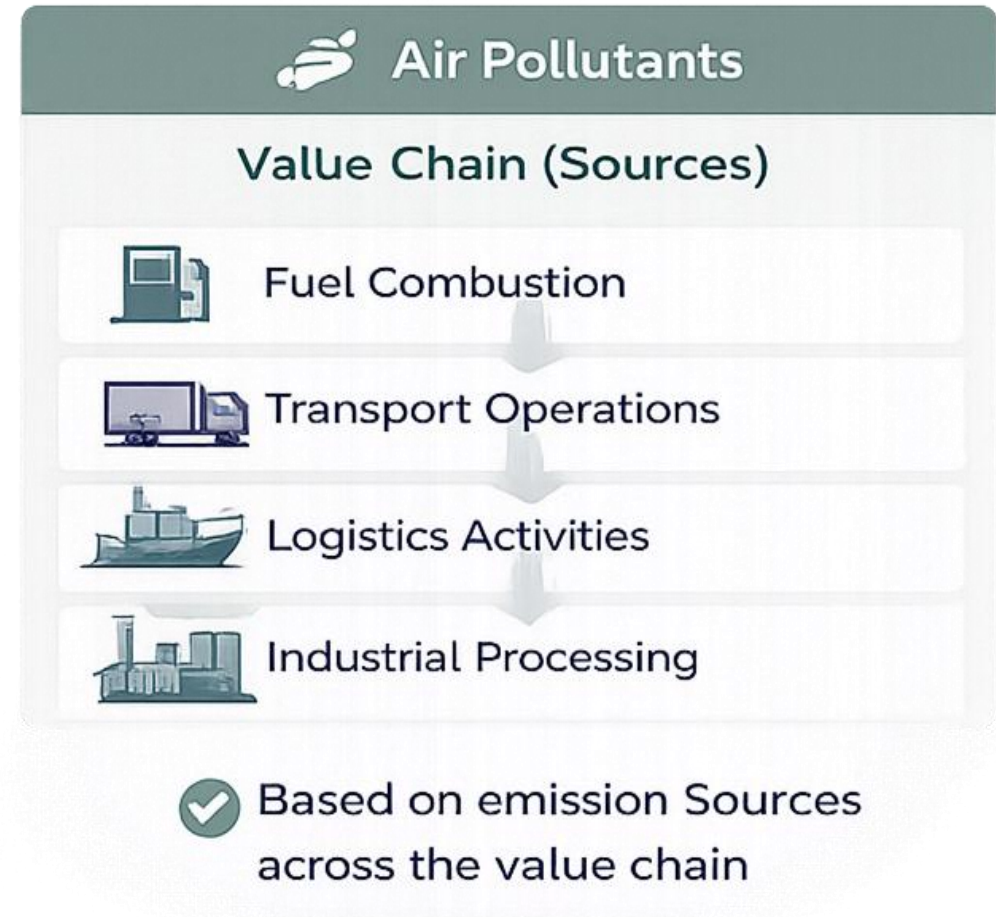
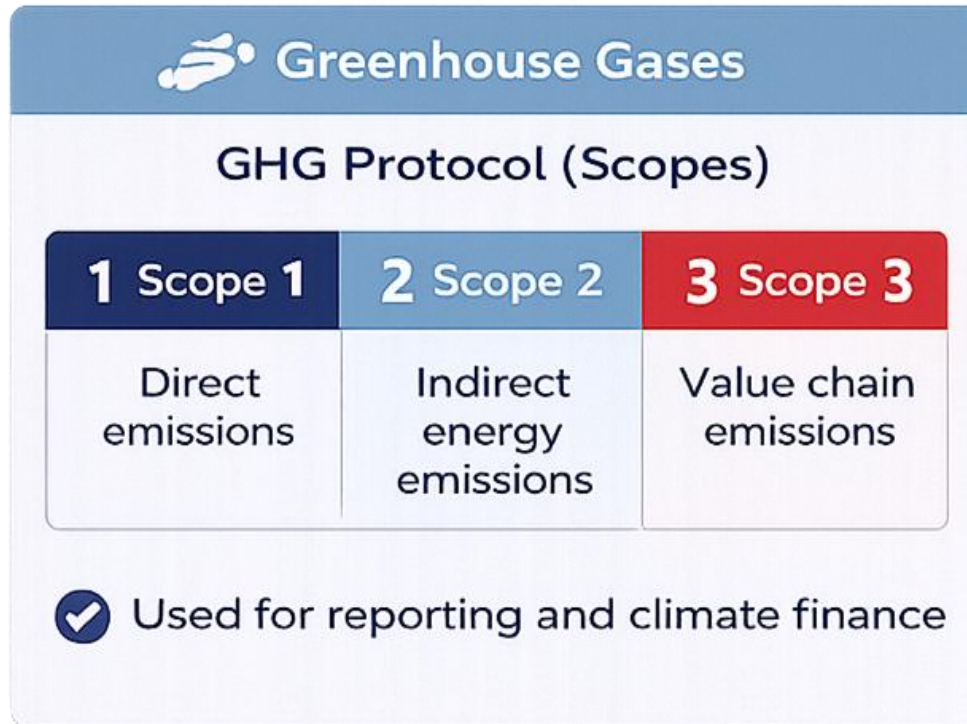
- Includes particulate matter (PM), nitrogen oxides (NOx), carbon monoxide (CO)
- Not classified under Scope 1, 2, 3

### Measured by:

- Emission source (fuel combustion, transport, etc.)
- Value chain activities
- Uses the same operational data as GHGs

**Air  
Pollutants**

# Understanding emissions



# One System, Two Outcomes

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- Fuel use drives both:
- Greenhouse gases → climate change
- Air pollutants → health impacts
- Same data, same operations

**Start with GHGs  
and expand to air  
pollution**

# Climate Action Framework



# Climate Action Framework

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- A practical, step-by-step process for managing emissions
- Starts with understanding fuel use and emissions
- Focuses on improving operational efficiency
- Identifies cost-effective actions
- Links actions to investment and finance

**Measure → understand → act → invest → improve**

# Climate Action Framework

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1. Define boundary
2. Measure emissions
3. Identify hotspots
4. Take action
5. Develop a plan
6. Invest and implement
7. Monitor, Report and improve

# Define the Boundary – where to start

## Start with Greenhouse Gases (GHG Protocol)

- Begin with Scope 1 emissions
- Focus on direct emissions from your operations
- Company vehicles
- Fuel use

## Use the same operational boundary for air pollutant emissions

- Focus on emission sources in **your operations** Include transport activities **within and beyond Nigeria** where operated by the company
- Fuel combustion (petrol and diesel)
- Transport activities

## Use available operational data

- Fuel consumption
- Vehicle activity (distance, trips)

## Expand over time

- Include Scope 2 and Scope 3 (GHGs)
- Extend to contractors and supply chain

The boundary includes all transport operations under the company's control, both within Nigeria and across borders where relevant.

If you control the vehicle and fuel use, it is inside your boundary - regardless of where it operates.

# STEP 1: Define Boundary

Start with Scope 1  
and your operations  
- measure once,  
manage both climate  
and air pollutant  
emissions

# Estimate Emissions Using Available Data

How emissions are calculated:

**Emissions = Activity Data × Emission Factor**

**Activity data:** fuel use, distance travelled

**Emission factors:** emissions per unit of fuel or activity

## Where to start:

- Focus on fuel consumption (most important)
- Use data from vehicles and operations (Scope 1)
- Use simple approaches:
- Begin with basic (Tier 1) methods – default emission factor and fuel data
- Use available operational data
- Improve accuracy over time

## STEP 2:

**Measure  
Emissions**

**Start simple:  
use fuel or  
distance data to  
estimate  
emissions**

## Identify Hot Spots

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### Where to look first:

- Fuel use in vehicle fleets (main source)
- High-use routes and long-distance transport
- Inefficient vehicles or operations
- Subcontracted transport (if data available)

## STEP 3: Identify Hotspots

**Activities that  
generate the  
largest share of  
emissions and  
fuel costs**

## How to identify Hot Spots

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### Analyse emissions by:

- Vehicle type
- Route or operation

### Compare:

- Fuel consumption
- Distance travelled

### Use simple indicators:

- Emissions per kilometre
- Emissions per tonne of freight

## STEP 3:

### Identify Hotspots

Instead of trying to fix everything, focus on hot spots areas first to get the biggest impact.

# Take Action to Reduce Emissions

<b>Low cost, immediate savings</b>	<b>Improve operations (quick wins)</b> <ul style="list-style-type: none"><li>• Eco-driving</li><li>• Vehicle maintenance</li><li>• Reduce idling</li></ul>
<b>Larger long-term reductions</b>	<b>Upgrade vehicles and technology</b> <ul style="list-style-type: none"><li>• Newer, more efficient vehicles</li><li>• Hybrid or electric vehicles</li><li>• Cleaner fuels</li></ul>
<b>Lower fuel use and improve efficiency</b>	<b>Optimise logistics</b> <ul style="list-style-type: none"><li>• Better route planning</li><li>• Reduce empty trips</li><li>• Consolidate deliverables</li></ul>

## STEP 4:

### Take Action

**Combine operational improvements, technology, and logistics changes for maximum impact**

# Develop a structured roadmap to reduce emissions and improve efficiency

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## What it includes

- **Emissions baseline** (from your inventory)
- **Priority mitigation actions**
- **Clear targets** (what you aim to reduce)
- **Implementation plan** (who does what, and when)
- **Monitoring system** (track progress)

## Why it matters

- Links **data** → **action** → **investment**
- Supports **better operational decisions**
- Required for **accessing climate finance**

## Key features

- Set **clear and measurable targets**
- Assign **roles and responsibilities**
- Update regularly as data improves

## STEP 5:

### Develop a Climate Action Plan

Turn data and  
actions into a  
clear plan that  
guides decisions  
and investment

# Turn priority actions into investment opportunities

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## What a strong investment requires

- Baseline emissions (current situation)
- Expected emissions reductions
- Clear project definition

## Financial considerations

- Investment cost
- Operational savings (fuel, maintenance)
- Payback and financial feasibility

## Why this matters

- Enables **scaling of solutions**
- Improves access to **climate finance**
- Supports long-term business performance

## STEP 6:

**Invest and  
Implement**

**(Climate-Aligned  
Investment)**

**Turn actions into  
bankable  
investments that  
deliver emissions  
reductions and  
financial returns**

# Track performance, report progress, and continuously improve over time

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## Track performance

- Monitor **fuel use, emissions and efficiency**
- Fuel consumption
- Emissions intensity (e.g. per km, per tonne)
- Vehicle and fleet performance

## Use existing data

- Fuel purchase records
- Fleet management systems
- Maintenance and operational data

## STEP 7:

**Monitor, Report  
and Improve**

**Measure it,  
report it,  
improve it**

# Track performance, report progress, and continuously improve over time

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## Report and communicate

- Share progress with management and stakeholders
- Support transparency and credibility
- Strengthen access to finance and investment

## Improve over time

- Update emissions data regularly
- Review and refine actions
- Adjust plans as new data and technologies emerge

## STEP 7:

### Monitor, Report and Improve

**Climate action is  
not a one-off  
exercise.**

# From Insight to Action

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## Key Takeaways

- Emissions come from fuel use and operations
- Simple data is enough to start measuring
- The biggest gains come from focusing on hotspots
- Action improves efficiency, cost, and performance

## Improve over time

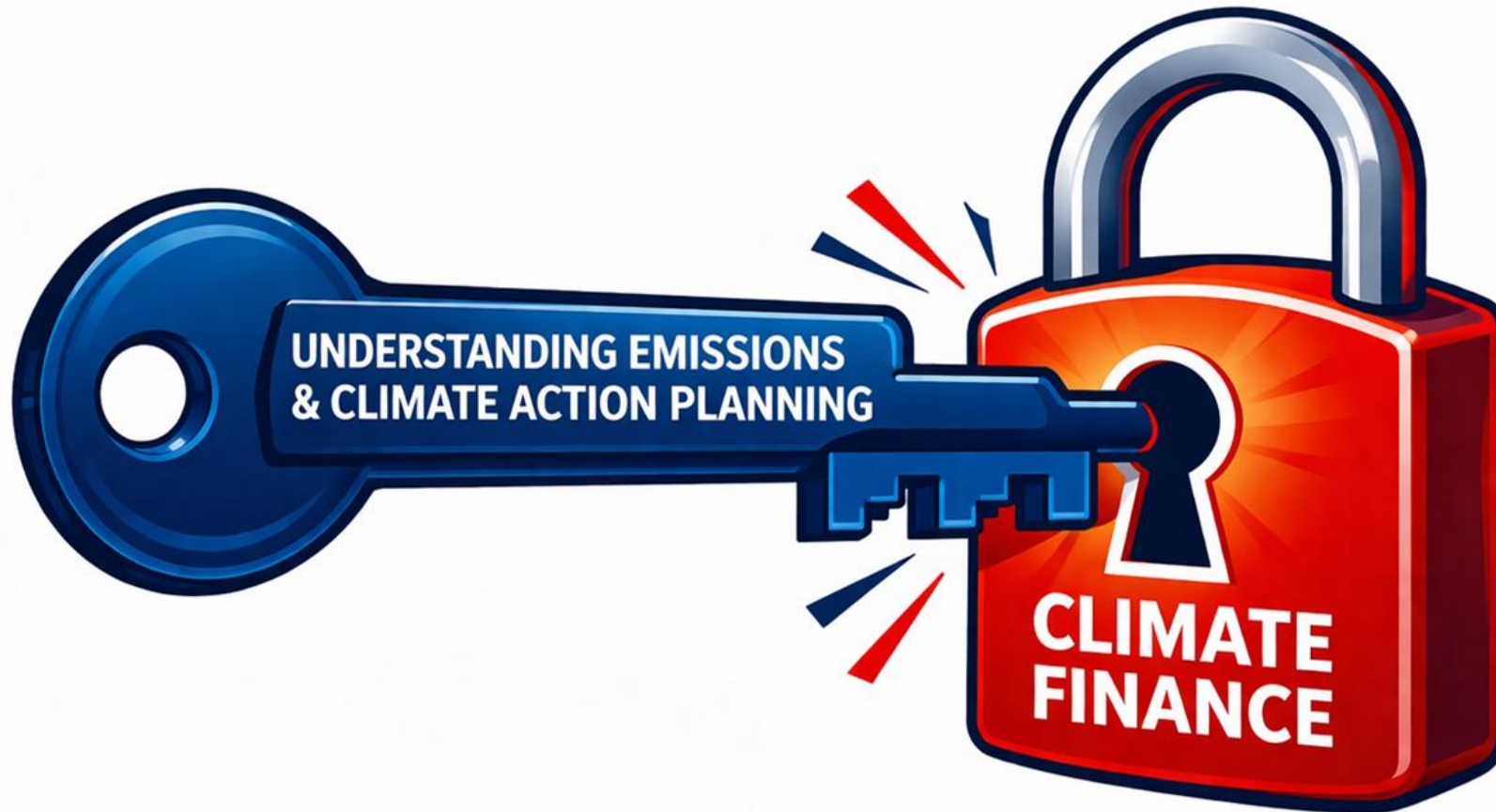
- Update emissions data regularly
- Review and refine actions
- Adjust plans as new data and technologies emerge

## What matters now

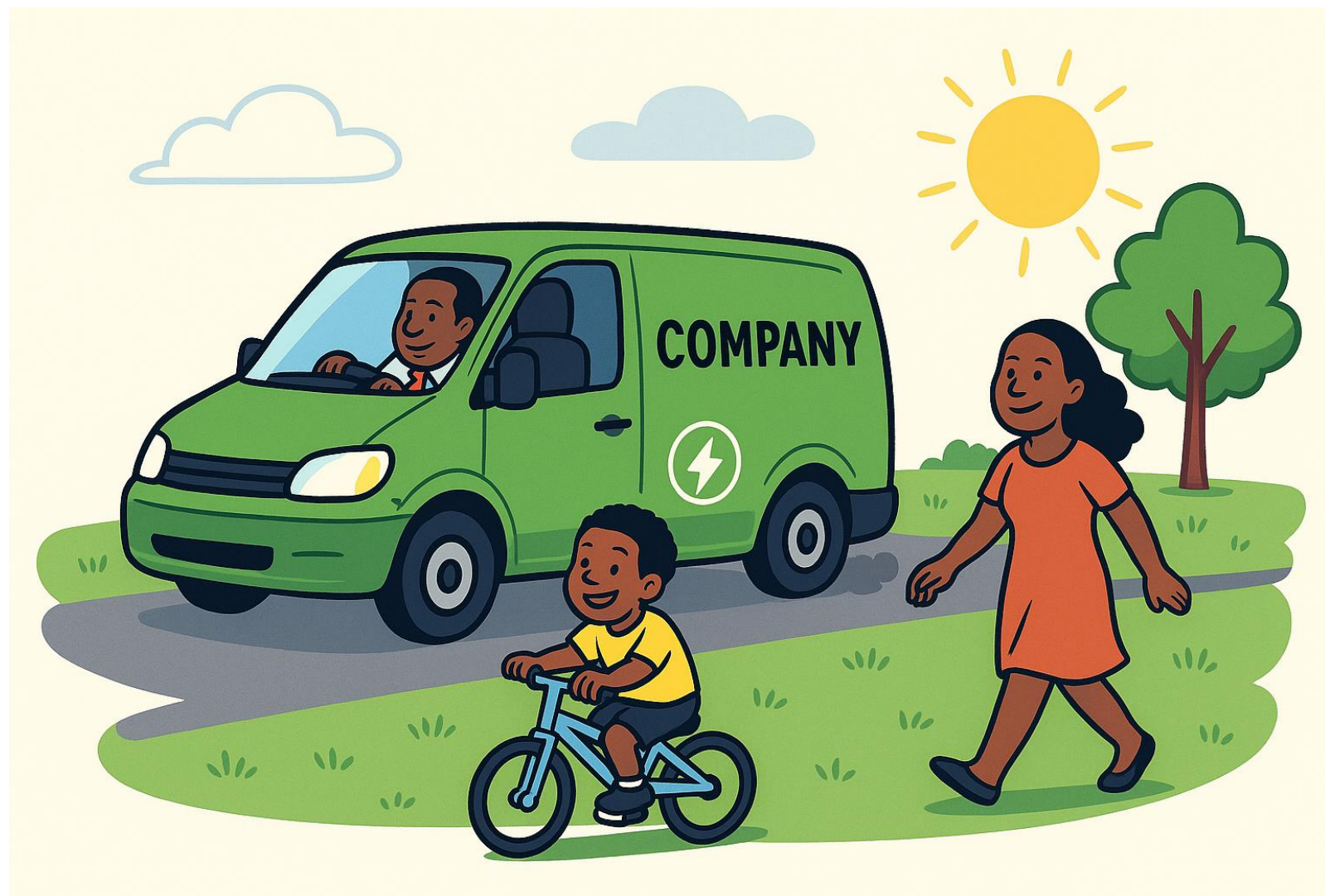
- Start with what you control
- Use the data you already have
- Take the first step

# Unlocking Climate Finance

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**Robust emissions data and clear climate action plans  
are essential for unlocking climate finance**



**The businesses that understand and manage their emissions today will lead the transport sector tomorrow.**

# Business Perspective

Greentech Energy





THANK  
YOU



Stay in touch:



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# Welcome to the Interactive Session



**Dr. Emmanuel Onwodi**  
**Project Lead**  
Escher Silverman Global Ltd.



# Interactive Session 1

## Identifying technical and data challenges for climate action



**Dr Bernard Obika**  
**Managing Director**  
CEG Ltd


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**Jennifer Aghaji**  
**MEL & Comms Specialist**  
SEI – University of York

# **Interactive Session 1**

## **Identifying technical and data challenges for climate action**

- 1. What emissions or operational data do you currently collect?**
  - 2. What data do you need but do not currently have?**
  - 3. What technical skills are lacking within your organisation?**
  - 4. What regulatory or institutional barriers constrain action?**
- 
- 5. What financial barriers limit implementation?**
  - 6. What Gender Equality, Disability and Social Inclusion considerations require greater attention?**

# Interactive Session 2

## Identifying Mitigation Pathways



**Kazeem Sanusi**

**Associate Director**

AP3



**Ruth Ibiyedi Dada**

**Project Manager**

Escher Silverman Global Ltd

## Take Action to Reduce Emissions

<b>Low cost, immediate savings</b>	<b>Improve operations (quick wins)</b> <ul style="list-style-type: none"><li>• Eco-driving</li><li>• Vehicle maintenance</li><li>• Reduce idling</li><li>• Embrace Hybrid/Remote working</li></ul>
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## STEP 4:

### Take Action

**Combine operational improvements, technology, and logistics changes for maximum impact**

# Closing Remarks



**Dr. Emmanuel Onwodi**  
**Project Lead**  
Escher Silverman Global Ltd.



# Menti Survey -

**Jennifer Aghali**

**MEL and Communication**

Stockholm Environment Institute

University of York

